Realizing the

Leonard Kleinrock Professor, UCLA Computer Science Dept

WCNC
Hong Kong
March 13, 2007

Outline

- 1. Introduction
- 2. A Brief History of the Internet
- 3. A Brief History of Wireless
- 4. The Early Internet Vision
- 5. The Future Vision
- 6. My Five Golden Guidelines for Research

1. Introduction

"What is the Internet?"

The father of Larry Garwood, my ophthalmologist, asked him,

"What is the Internet?"

Larry answered:

"It's everything, past, present and future."

And so his father challenged him ...

"I was in the Canadian navy in World War II.
I commanded assault landing craft LCA 1375!"

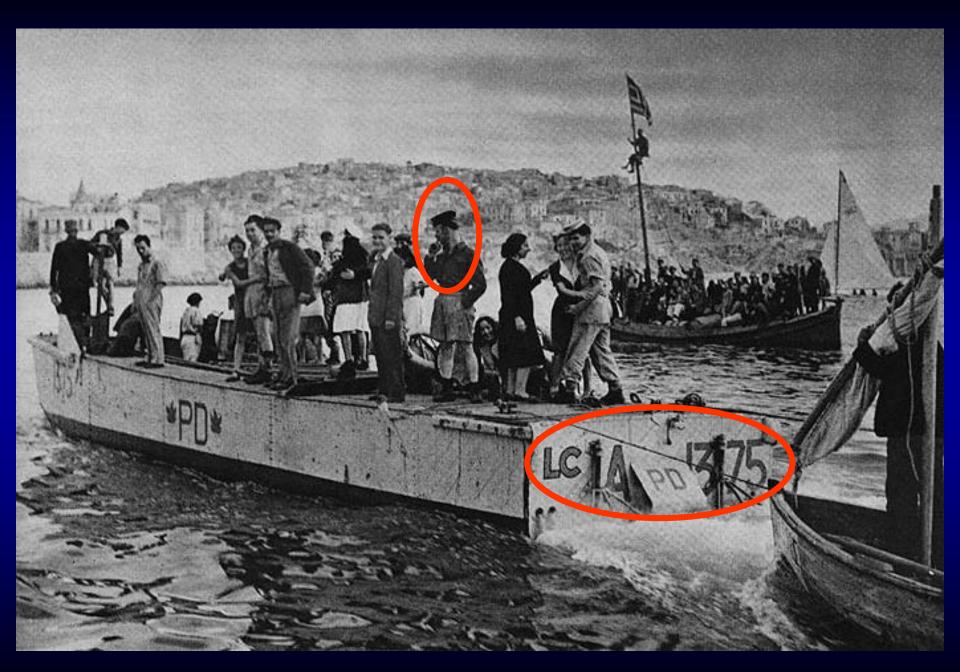
"Go and find it on your Internet."











What Makes the Internet Tick?

- 1. The People: Hundreds of millions of people make their work available to others on the net.
- 2. The Culture: There is tremendous power in the early Internet's culture of openness, sharing and trust.

The Internet Creates Communities!

The Internet Has Dramatically Changed Some Fundamentals

It has:

- Reduced the barrier of distance
- Increased the reach of an individual
- Increased the number of people you can interact with
- Increased the speed of interaction
- Increased anonymity
- Reduced cost of communicating
- Expanded the quantity of accessible info.

The Internet Has Removed Barriers for Interaction

- Political
- Economic
- Social
- Cultural
- Racial
- Physical handicaps
- Physical appearance.



"On the Internet, nobody knows you're a dog."

2. A Brief History of the Internet

Let's Go Back to the Beginning 1969 Was an Incredible Year!

- The first man landed on the moon
- The Woodstock Festival took place
- The Mets won the World Series
- Charles Manson went on a killing spree
- •The Internet was born and nobody noticed!!



Before the Beginning!

- 1957 Sputnik launched
- 1958 ARPA formed as a response
- 1959-62 Len Kleinrock creates a mathematical theory of packet networks at MIT



Before the Beginning!

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- 1958 ARPA formed as a response
- 1959-62 Len Kleinrock creates a mathematical theory of packet networks at MIT
- 1960-64 Paul Baran at RAND proposes sending segmented messages in data networks
- 1962 JCR Licklider 1st Director of ARPA IPTO; galactic network vision of social interaction through networking of computers.

and nobody cared!!

Before the Beginning!

- 1965 Doug Englebart develops the mouse and concepts of hypertext
- 1965 Donald Davies coins the word "packet"
- 1966 Robert Taylor joins ARPA and brings Roberts there to develop ARPANET
- 1967 Davies creates 1-node NPL packet "net"
- 1967 Wes Clark suggests use of a minicomputer as a network packet switch to unburden networking tasks from the host

The Arpanet Beginning

1967 Many researchers supported by ARPA



"So you want me to do research?
Buy me a Big computer...
...with all the power everyone else has!"

ARPA's reply:

"Here's an offer you can't refuse

Join a Network, or lose your funding!



The Arpanet Beginning

1967 ARPA gathers the "gang" 1968 Roberts publishes ARPANET plan 1968 RFP for a network goes out 1968 BBN wins the contract under Frank Heart's leadership & Bob Kahn's system design Kleinrock's lab at UCLA selected to be the 1968 first node and serve as Network **Measurement Center** (Jan-Aug) BBN & UCLA are Busy! 1969 1969 **UCLA puts out Press Release**



"As of now, computer networks are still in their infancy. But as they grow up and become more sophisticated, we will probably see the spread of 'computer utilities' which, like present electric and telephone utilities, will service individual homes and offices across the country."

Leonard Kleinrock

Computer networks are not an entire new concept, notes Dr. Kleinrock. The SAGE rader defense system of the Fift one of the first, followed by the airlines' SABRE reservation system. esent time, the nation's electronically switched telephone system is the worl gest computer network. However, all three are highly sp ed and single-purpose systems, in contrast to the planned an system which will link a wide asso. ant of different computers or a wide range of unclassified research functions. "As of now, computer networks are still in their infancy," says Dr. Kleinrock "But as they grow up and become more sophisticated, we will probably see the apread of 'computer utilities', which, like present electric and telephone utilities, will service individual homes and offices across the country." -UCLA-

UCLA

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Release

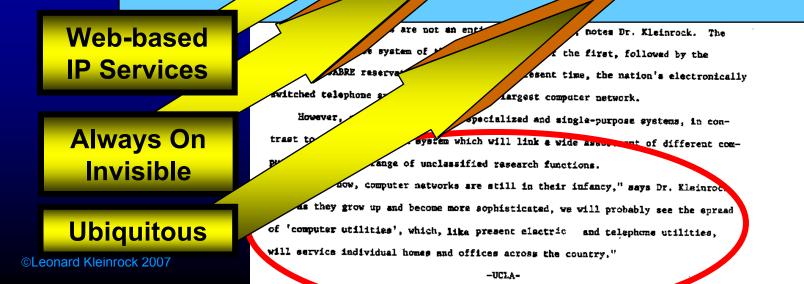
Press

Release

July 3, 1969

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UCLA Host to UCLA switch

The 1969 IMP

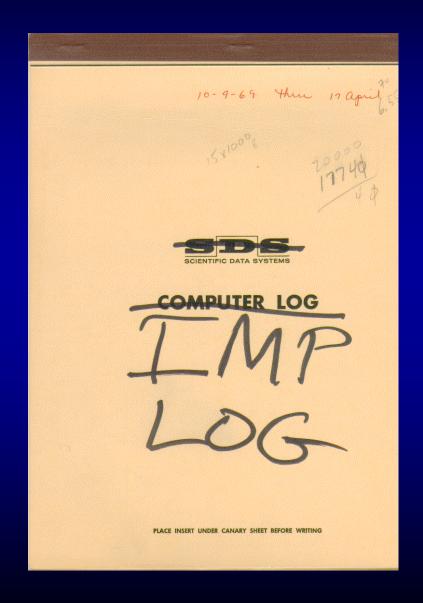


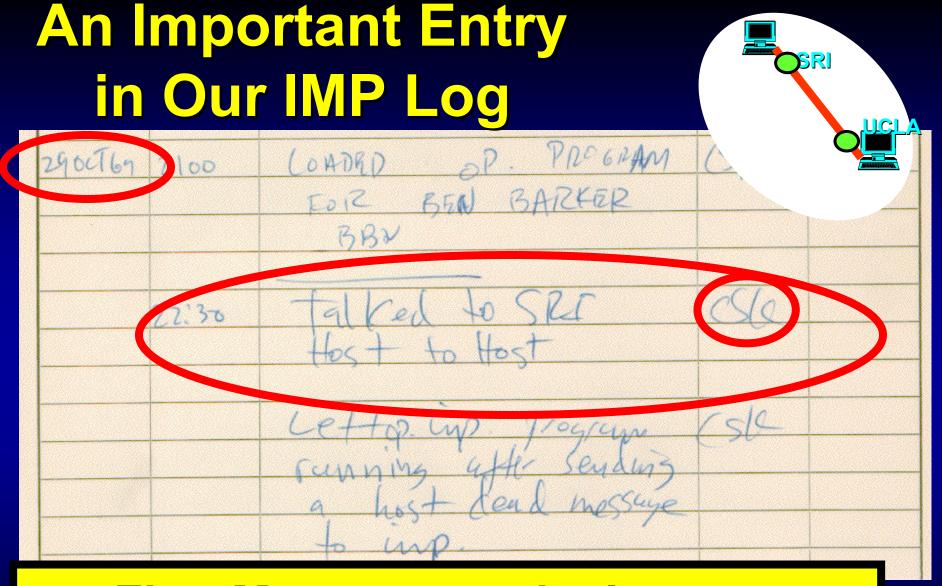
The 1969 IMP





We Decided to Keep a Log





First Message on the Internet - ever!

But What WAS the First Message Ever Sent on the Internet?

- Was it "What hath God Wrought" (Morse 1844)?
- Or "Watson, come here. I want you." (Bell 1876)?
- Or "One Giant Leap for Mankind" (Armstrong 1969)?
- It was simply a LOGIN from the UCLA computer to the SRI computer.

- We sent an "L" did you get the "L"? YEP!
- We sent an "O" did you get the "O"? YEP!
- We sent a "G" did you get the "G"?

But What WAS the First Message ©Leonard Klein

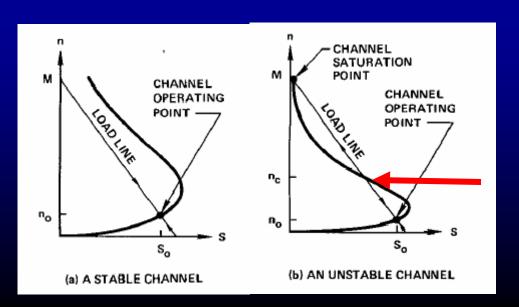
But What WAS the First Message

Growth of the Internet

- 1969 10/29 First Internet message
- 1969 Howie Frank assists topology design
- 1969 UCLA's Steve Crocker RFC #1
 Host-Host Protocol and the NWG
- 1970 ARPANET spans US: UCLA <-> BBN
- 1970 UCLA team releases NCP
- 1971 BBN TIP direct terminal access
- 1972 Ray Tomlinson introduces net email
- 1972 First public demo of ARPANET

Enter the Wireless Networks

- 1972 Norm Abramson's packet radio Alohanet connected to ARPANET
- 1973 ARPA deploys SATNET
 -- 1st international connection
- 1973 First analysis of slotted Aloha: performance, stability



S = Ge-G

Kleinrock, L. and S. Lam, "Packet Switching in a Slotted Satellite Channel", *AFIPS Conference Proceedings*, Vol. 42, National Computer Conference, New York, June 1973, AFIPS Press, Montvale, New Jersey, pp. 703-710, 1973

Enter the Wireless Networks

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- 1973 First analysis of slotted Aloha: performance, stability
- 1974 First analysis of CSMA

$$S = \frac{Ge^{-aG}}{G(1+2a) + e^{-aG}}$$

Kleinrock, L. and F. Tobagi, "Carrier Sense Multiple Access for Packet Switched Radio Channels", Conference Record, *International Conference on Communications*, Minneapolis, Minnesota, pp. 21B-1 to 21B-7, June 1974.

3. A Brief History of Wireless

Who Made These Predictions?

- "It will be possible for a business man in New York to dictate instructions, and have them instantly appear in type at his office in London or elsewhere.
- "He will be able to call up, from his desk, and talk to any telephone subscriber on the globe.

Nikola Tesla

In 1908

- "An inexpensive instrument, not bigger than a watch, will enable its bearer to:
 - hear anywhere,
 - on sea or land,
 - music or song,
 - the speech of a political leader,
 - the address of an eminent man of science,
 - or the sermon of an eloquent clergyman,
- delivered in some other place, however distant.
- "In the same manner any picture, character, drawing, or print can be transferred from one to another place.
- "The wireless art offers greater possibilities than any invention or discovery heretofore made, and ... we can expect with certitude that in the next few years wonders will be wrought by its application."

The Giants of Wireless

Communication

James Clerk Maxwell

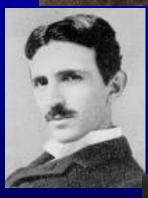
Heinrich Hertz



will even be doubtful whether the ideas as expressed in symbols had ever quite found their way out of the equations into their minds."

"I do not think that the wireless waves I have discovered will have any practical application."

Nikola Tesla



"Today's scientists have substituted mathematics for experiments, and they wander off through equation after equation, and eventually build a structure which has no relation to reality."

Guglielmo Marconi



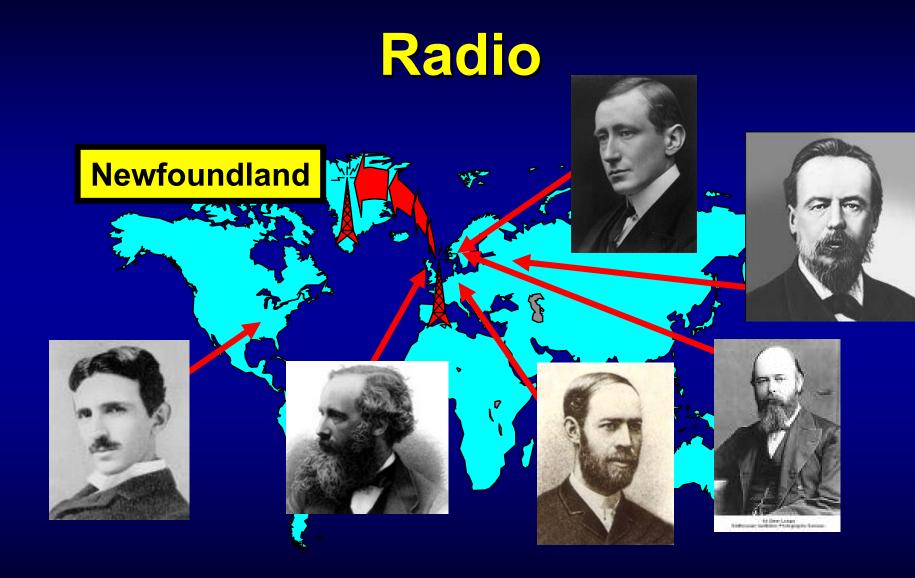
"Have I done the world good, or have I added a menace?"

Radio Timeline

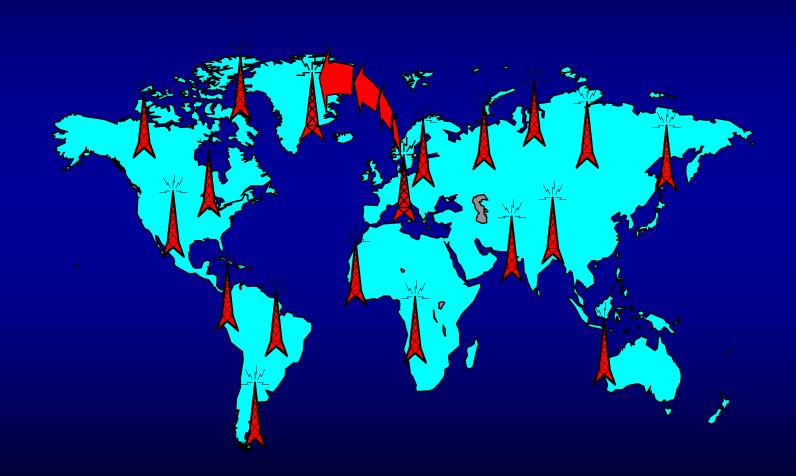
- 1864: Maxwell mathematically predicts the existence of radio waves.
- 1878: David E. Hughes sends/receives Morse Code, discovering radio waves.
- 1885/6: Hertz proves existence of radio waves using a primitive transmitter and receiver.
- 1891: Tesla is granted U.S. Patent revealing the basic techniques for greatly improving radio transmitter performance.
- 1893: Tesla demonstrates "wireless telegraphy"
- 1894: Alexander Popov builds his first radio receiver in Russia, the first nonlaboratory radio service.
- 1894: Oliver Lodge transmits radio signals at Oxford University
 - One year after Tesla
 - One year before Marconi

Radio Timeline

- 1895: Marconi transmits wireless signals a distance of about 1 mile
- 1896: Tesla transmits wireless signals over distances of up to 30 miles.
- 1897: Marconi is granted a British patent, establishes the world's first radio station and what later becomes the Marconi Wireless Telegraph Company
- 1898: Popov effects ship-to-shore communication over a distance of 6 miles
- 1901: Marconi receives the first trans-Atlantic radio signal.
- 1906: Lee de Forest invents the Audion, now known as the vacuum-tube triode.
- 1909: Marconi wins the Nobel Prize in physics
- 1933: Edwin Armstrong patents FM

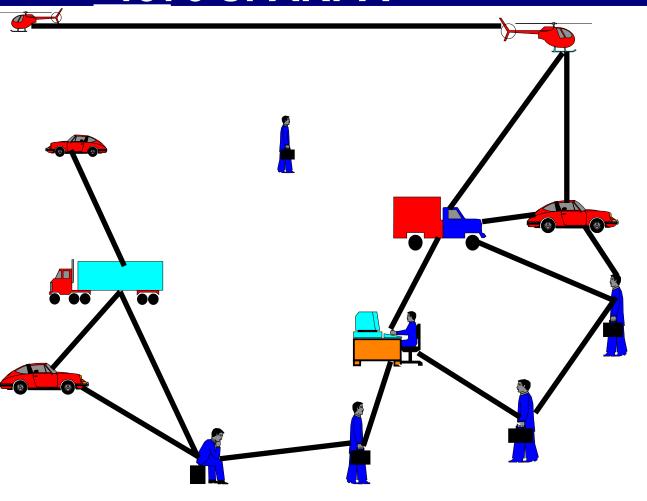


Radio



Packet Radio

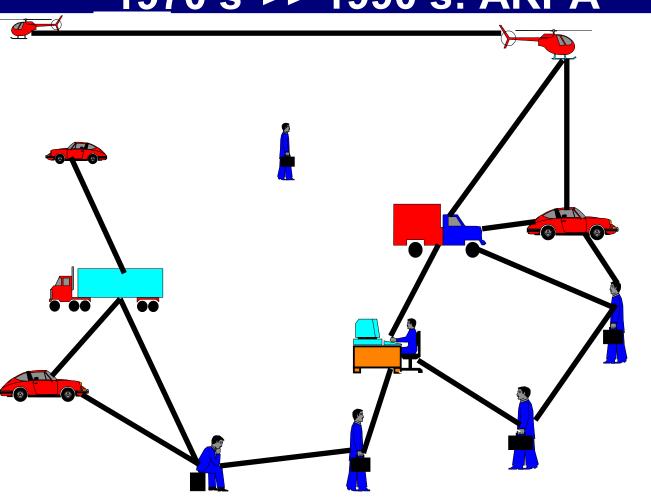
• 1970's: ARPA



250 cu in 25 watts 25 lbs

Packet Radio

• 1970's >> 1990's: ARPA



250 >>10 cu in

25 >> 1 watt

25 >> 1 lb

Packet Radio

3G PCS GPRS EVDO TD-SCDMA 3GPP **3GPP2 HSDPA** WiFi WiMax Mesh nets **Sensor nets IP Services**























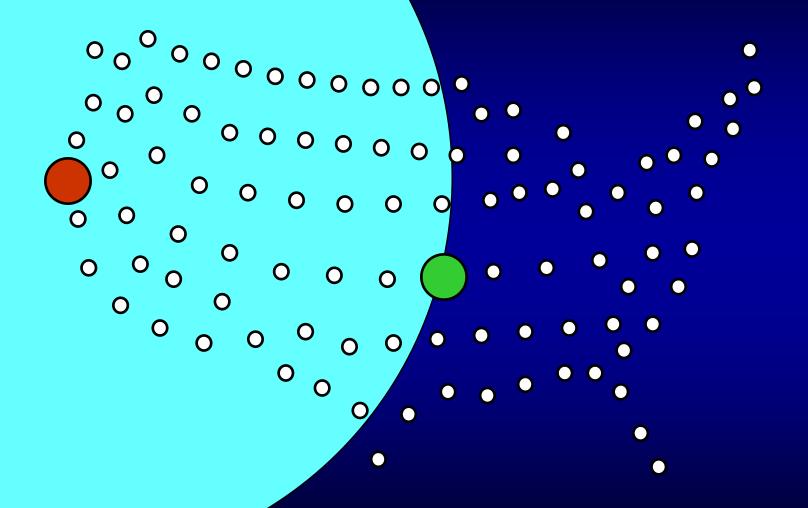


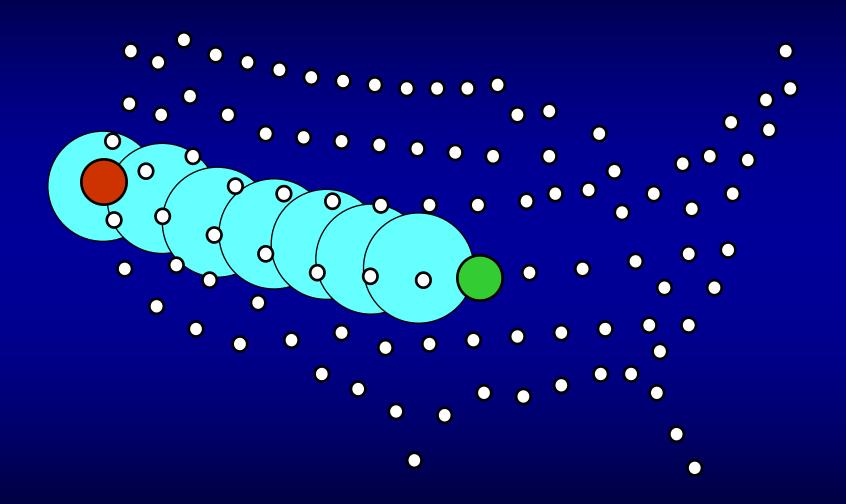








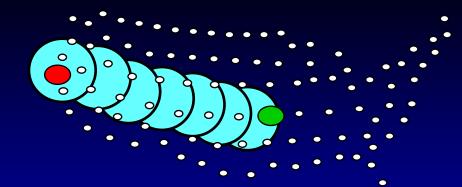




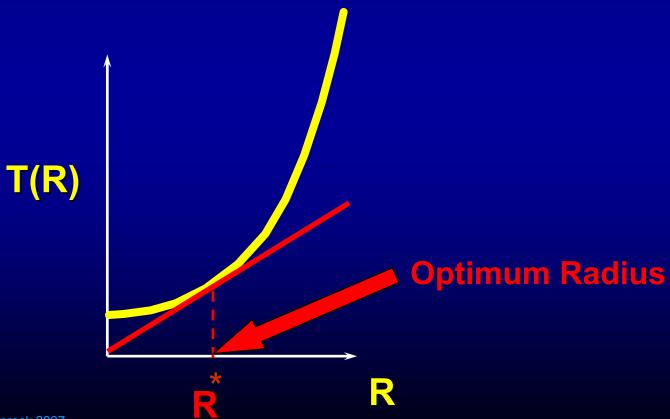
Giant Stepping in Packet Radio

- Multihop
- Each hop covers distance R (Tx Radius)
- Total distance to cover is D (D>>R)
- Delay per hop = T(R)
- Big R, more interference, fewer hops
- Small R, less interference, more hops
- Total Delay = T(R)[D/R]
- Choose R=R* to minimize total delay
- dT(R)/dR = T(R)/R optimality condition

Reference: Kleinrock, L. "On Giant Stepping in Packet Radio Networks," UCLA, Packet Radio Temporary Note #5, PRT 136, March 1975.



dT(R)/dR = T/R



- 1973 ARPA deploys SATNET
 - 1st international connection
- 1973 Cerf and Kahn design TCP
- 1973 Bob Metcalfe develops Ethernet idea
- 1975 ARPANET mgt transfers to DCA
- 1978 TCP splits into TCP and IP driven by Danny Cohen (since 1973), David Reed and John Schoch to support real-time traffic. This allows the creation of UDP.
- 1980 CSNET funded by NSF in response to a proposal by Larry Landweber, Dave Farber, Tony Hearn and Peter Denning
- 1981 IBM introduces their first PC

- 1983 ARPANET standardizes on TCP/IP
- 1983 DCA splits MILNET from ARPANET
- 1984 DNS introduced:
 - Paul Mockapetris and Jon Postel
- 1986 NSFNET at 56 Kbps for supercomputers;
 Dave Mills writes the initial software. Steve
 Wolff in charge.
- 1988 NSFNET upgraded to T-1 backbone
- 1988 Robert Morris unleashes 1st Internet worm
- 1989 UCLA celebrates 20th anniversary
- 1990 ARPANET replaced by NSFNET
- 1991 Tim Berners-Lee's WWW made available on the Internet

•	1991	NSF opens Internet to commercial use
•	1992	Internet Society formed
•	1992	NSFNET upgraded to T-3 backbone
•	1993	Marc Andreeson Mosaic browser
•	1994	Cantor & Siegel introduce spam
•	1994	BBN celebrates 25th anniversary
•	1995	dot.com boom starts with faith that a "new economy" is beginning
•	1996	Telecom Act deregulates data networks
	1996	More email than postal mail in USA
•	1997	Internet2 consortium is established
•	1997	IEEE releases 802.11 (WiFi) standard

Spam!

 It surfaced as a critical and widely publicized event in April 1994 when two Arizona-based attorneys arguably became the two most hated individuals in the history of the Internet. It was Lawrence Canter and Martha Siegel, the famous "green card lawyers" who "spammed" the Internet. From: Laurence Canter (nike@indirect.com)

Subject: Green Card Lottery- Final One?
Newsgroups: alt.brother-jed, alt.pub.coffeehouse.amethyst
View: Complete Thread (4 articles) | Original Format

Date: 1994-04-12 00:40:42 PST

The First Spam email

Green Card Lottery 1994 May Be The Last One! THE DEADLINE HÁS BEEN ÁNNOUNCED.

The Green Card Lottery is a completely legal program giving away a certain annual allotment of Green Cards to persons born in certain countries. The lottery program was scheduled to continue on a permanent basis. However, recently, Senator Alan J Simpson introduced a bill into the U.S. Congress which could end any future **Iotteries. THE 1994 LOTTERY IS SCHEDULED TO TAKE PLACE** SOON, BUT IT MAY BE THE VERY LAST ONE.

PERSONS BORN IN MOST COUNTRIES QUALIFY, MANY FOR FIRST TIME.

The only countries NOT qualifying are: Mexico; India; P.R. China; Taiwan, Philippines, North Korea, Canada, United Kingdom (except Northern Ireland), Jamaica, Domican Republic, El Salvador and Vietnam.

Lottery registration will take place soon. 55,000 Green Cards will be given to those who register correctly. NO JOB IS REQUIRED.

THERE IS A STRICT JUNE DEADLINE. THE TIME TO START IS NOW!!

For FREE information via Email, send request to cslaw@indirect.com

Canter & Siegel, Immigration Attorneys 3333 E Camelback Road, Ste 250, Phoenix AZ 85018 USA cslaw@indirect.com telephone (602)661-3911 Fax (602) 451-7617

1997 Leiner, et al publish "The Past and Future History of the Internet"http://www.isoc.org/internet/history/brief.shtm 1998 Blogs begin to appear VOIP equipment begins rolling out 1998 UCLA celebrates 30th anniversary 1999 · 1999 Napster rolls out 2000 dot.com bubble begins to burst 2001 Napster forced to suspend service 2003 Flash mobs gain popularity 2003 **World Summit on the Information Society** (WSIS) 1st meeting in Geneva **UCLA** celebrates 35th anniversary 2004

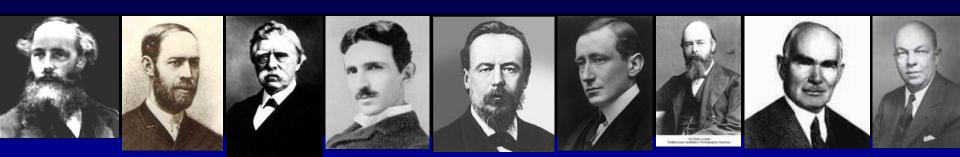
```
2004
         USA phone Revenue:
         mobile = fixed line = $50 billion
2004
         USA leads in avg minutes for a cell call
         USA =15-20, Korea = 8, Japan = 6, Britain = 5, World = 3
2004
         Camera-enabled phone sales exceed
         combined sales of digital + film camera
2005
         812 million cell phones sold
        219 million laptops sold
2005
         Google is the darling of the Internet
2005
         Peer-to-Peer Grows; Supreme Court
         Decision supports RIAA et al.
2005
         Grokster closes down
```

- 2005 AT&T disappears
 - In 1983 it was the world's largest corporation with assets > \$125 billion
 - On November 18, it ceased to exist as an independent company; SBC bought AT&T
 - It employed some of the world's best scientists and worst managers and died of stupidity.
- 2005 AT&T reappears
 - SBC renames itself as AT&T
- 2005 Google maps and Google Earth appear
- 2005 Web 2.0 technologies (e.g., social networks, blogs, wikis) heat up

•	2005	MySpace has more page views than Google
•	2006	Is Google evil?
•	2006	YouTube purchased by Google for \$1.65 billion
•	2006	Nanotechnology showing up
•	2007	AT&T largest US Carrier again!
•	2007	2007 Mobile TV, ads, apps and content

The Personalities Who Brought Us All This Technology

Some of the Wireless Personalities



The Early Pioneers

Some of the Internet Personalities

The Early Pioneers













The **Implementers**



















The Value Adders

















The Launchers











The Billionaires





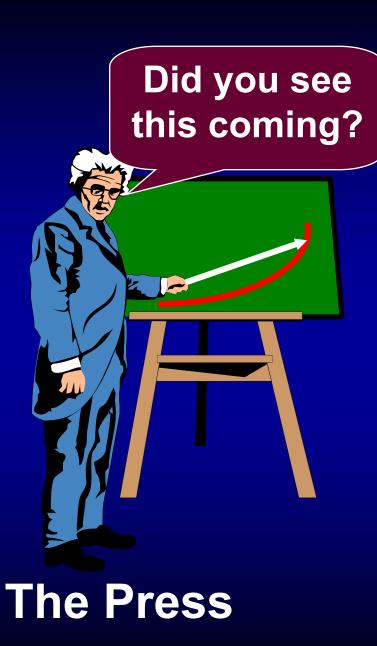








4. The Early Internet Vision



Remember my 1969 Vision



Me

So What Was My Early Internet Vision?

- The Internet technology will be everywhere
- Always accessible
- Always on
- Anyone can plug in any device anywhere
- Invisible

The Internet Almost Got it Right

Yep The Internet technology will be everywhere
Yep Always accessible
Yep Always on

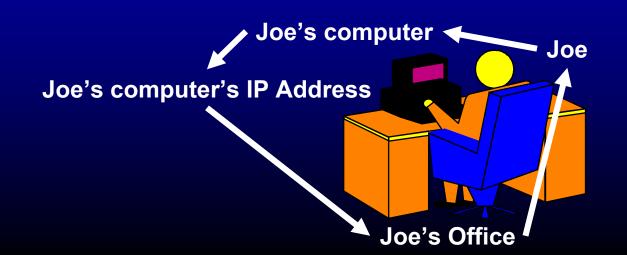
Nope Anyone can plug in any device anywhere Nope Invisible

What Did the Internet Get Wrong?

- The Internet model grew up assuming that
 - the end user,
 - his device,
 - its IP address,
 - his location

This is no longer true: the nomads are taking over

are always tightly coupled.



Enablers for the Dark Side

 The Internet allows anyone to reach hundreds of millions of users

```
easily,
quickly,
at essentially no cost (in money or effort),
anonymously.
```

 This is a perfect formula for enabling the dark side of the Internet.

5. The Future Vision

The Edge Evolves

Extending My Internet Vision: The Internet's Next Five Phases

Phase 1: Nomadic Computing Phase 2: Embedded Technology (or Smart Spaces/Smart Nets) Phase 3: Ubiquitous Computing Phase 4: Convergence Phase 5: Software Agents

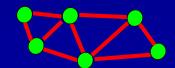
Phase 1: Nomadic Computing

In Your Office You Have ...





Access to high speed networks



Support from an IT Systems Administrator

You lose the last 2 as soon as you go on the road!

We need a *portable* network administrator.



Phase II Nominate Computing

The system support to provide the nomadic user with troublefree Internet service from any device, any place, at any time.

Phase 2: Embeded Technology: Smart Spaces & Smart Networks

- Our environment will be alive with technology all around us
 - In the walls
 - In my desk
 - In my belt
 - In my eyeglasses
 - In my refrigerator
 - In my automobile
 - In my fingernails
 - In my hotel room.

- Thousands of processors per human
 - Logic, memory
 - Communications
 - Actuators, sensors
 - Cameras,
 - Microphones, speakers
 - Displays.

Phase 25 Embeded Fedinology:
Smart Spaces & Smart Nets

Small intelligent devices embedded in the physical world and connected to the Internet

What WILL be Connected?



What WILL be Connected?



Phise 3: Ubiquitous Computing

- Sequence of ubiquitous access technologies:
 - Dial-up access
 - **Copper DSL**
 - Cable modems
 - Satellite access
 - Cellular 3G, 4G etc
 - WiFi
 - WiMax
 - Fiber.

Computing Goes Un-tethered

- WiFi spreading
- Cellular pervasive
- Ultra Wide Band showing on product roadmaps
- Cognitive Radio emerging in Standards
- RFID use in inventory management
- IEEE Zigbee moving forward in pervasive lowcost sensor networks
- Near Field Communication finding its way into almost touch transaction-based computing

Phase 3: Ubiquitous Computing

Internet service availability wherever the nomad travels on a global basis

Phase 4: Convergence

Content Function Services

Let's Focus on the Mobile Device



It is a Content Rendering Device



On The Road

- A person who carries a digital watch, a 2-way email pager, cell phone, MP3 player, PDA, camera, GPS and notebook computer is carrying:
 - 8 displays,
 - 6 keyboards,
 - 5 speakers,
 - 3 microphones,
 - 8 clocks,
 - 8 batteries and 7 chargers
 - 4 communication devices.

This is Ridiculous!

Let's Converge Them Into One Device















Rolodex



FM Radio



Game Console







Camcorder



PDA

watch

The Converged Smart Phone

Features

- Phone
- Messaging
- Calendar
- E-mail
- Internet Access
- Camera
- Music Player
- Game Player
- Wireless Headset

Future Enhancements

- Touchscreen
- Large, high resolution screen
- Powerful processor
- Vast storage space
- Considerable battery life
- Intuitive input system
- Video Phone
- Movie Player
- Mobile TV
- GPS Mapping
- Compass
- Accelerometer
- Wi-Fi Connectivity
- Software defined radio
- Pocket-size

The Device Earlier Known as the Cell Phone Will Become a Communicating Multifunction Rendering Device



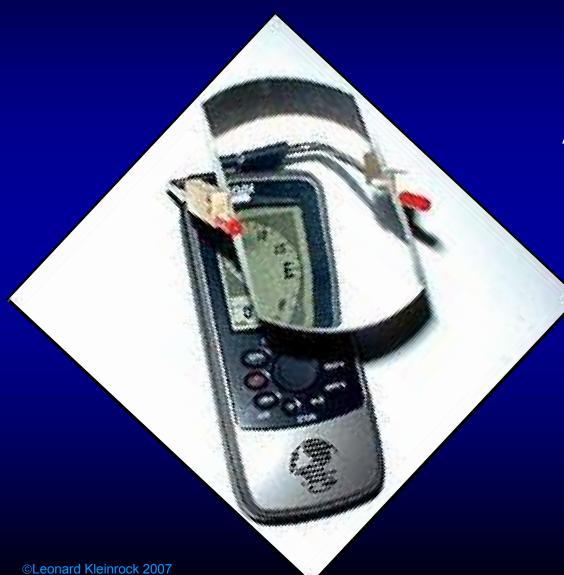
A Converged Phone



Those keyboards are getting smaller

But My Fingers Are Not!

The Screens Are Getting Smaller



And My Eyes
Are Getting
Weaker

How Far Have We Come in 35 Years?

Honeywell DDP-516
Interface Message Processor

circa 1969

PalmOne Treo circa 2004







Connected to Internet via

50 kbps leased line

Connected to Internet via

50 kbps GPRS link

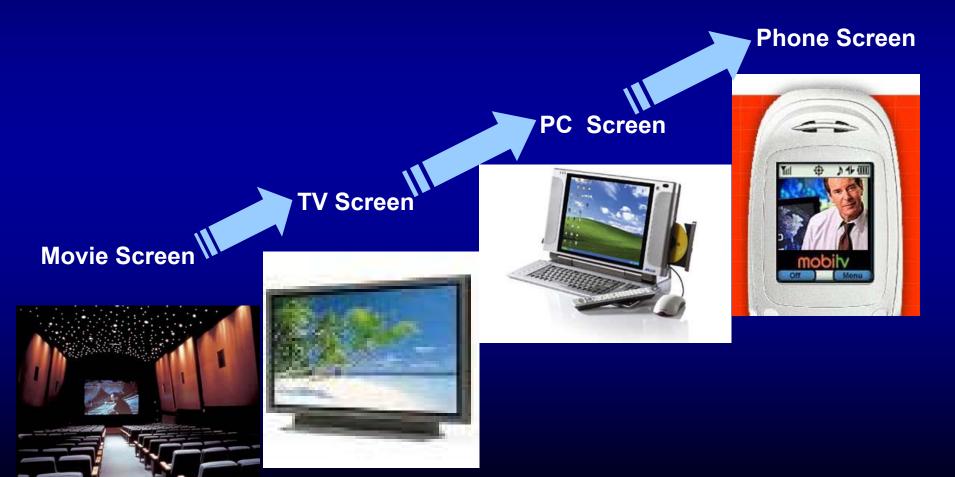
Ref: Henry Samueli, Broadcom, Inc.

What is the Mobile Device?

- Traditional View It's a Phone
- Hollywood View
 It's a Tiny TV
- Silicon Valley View
 It's a PDA
- Game Industry View It's a GameBoy
- Correct View

It's a Whole New Medium!

The Fourth Screen is Here and Always With You



eonard Kleinrock 200

New Services

Multi-Billion Dollar Industries

- Ring-back tones (fan tones)
- Music Streaming
- Full Song Downloads
- Music Video Downloads
- Full Video Downloads
- Gaming
- Gambling
- Sports.



Motivated Wireless Ads

Sign up customers (e.g., students)

Offer them cash for watching ads they request

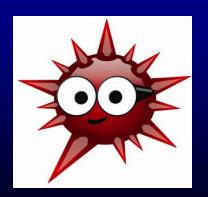
15 second ads download to their cellphone at night

Advertisers choose demographic and location

Customer clicks on icon immediately after watching an ad:

This generates the cash (\$1 per ad)

This satisfies advertiser that ad was viewed.





Wireless Heart Implant

- The Medtronic Chronicle monitors blood pressure and other conditions inside the hearts of patients suffering heart failure.
- The goal is send a wireless alert to warn patients, their doctors and caregivers when they are in danger at a point before they need to be hospitalized. Friday, March 2, 2007 Medtronic's Chronicle Fails

Monitoring Your Heart via the Internet

FDA to Review One of the First In a Wave of New Implants That Track Vitals Wirelessly

By Thomas M. Burton And Anna Wilde Mathews



Pressure Gauge: The Chronicle is an implantable sensor under FDA review for patients with congestive heart failure. quickly building up fluids that could pool in the lungs, a potentially life-threatening situation. Depending on the patient's condition and how hectic the doc-

tor's office is, the device could be set to send reports weekly, or even once or twice daily. The de-

Wireless Sensor for Diabetics

Peripheral neuropathy

Pressure sensor

Pressure Alert Shoe





Pressure Sensor



Wireless Processor



MediNode Cellphone PDA, iPod





MediSens Wireless, Inc. 27621 San Valle, Mission Viejo, CA 92692

Valentine's Day: Feb 14, 2007

50-mile backup on Pennsylvania's I-78





 Gov. Ed Rendell said the recent fiasco on Interstate 78 included a "total breakdown in communications."

Valentine's Day: It Could Have Been Better

 With picture phones that now include GPS, drivers could have informed officials and they could have pieced together detailed mile-by mile photo maps --"mashed up" with Google maps of precisely where the worst conditions were!

Location-Based Services

- The obvious location-based services the ones available today are
 - Basic mapping
 - Direction finding
 - Yellow Pages-style listings
- New location-based services:
 - Mashup services that let users create, tag, and annotate their own maps
- Passive Service:
 - "This is a quality restaurant"
 - "This is City Hall"
- Active Services:
 - Note left for spouse to buy milk here
 - "Family or friends are nearby"
 - "Interesting performance going on in this auditorium"
 - Ad from a store offering a discount now
- Camera phone that can read bar codes
- Cameras that can read coupons on your cellphone

From Convergence to Divergence

With Convergence Comes Divergence

Bluetooth earpiece



Implanted pacemaker



The advanced nerd

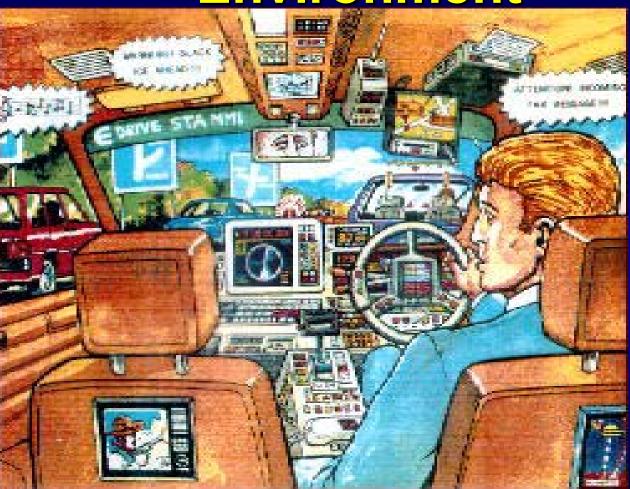
Head-mounted displays



Things you didn't anticipate



Yet More Divergence in the Environment



The Intelligent Car

Phase 5: Software Agents

- Intelligent software agents will be deployed across the network whose function it will be to
 - Mine data
 - Act on that data
 - Observe trends
 - Carry out tasks dynamically
 - Adapt to their environment.

So What's the Infrastructure Vision? Start With Mine From 1969:

- The Internet technology will be everywhere
- Always accessible
- Always on

We Got That Far We Are On Our Way to the Next Steps:

- Anyone can plug in any device anywhere
- Invisible

Now Let's Expand That Vision:

An Expanded Vision of the Future

- Armies of Nomads dashing about
- Small pervasive devices ubiquitously embedded in the physical world,
 - Providing the capabilities of
 - actuators, sensors, logic, memory, processing, communications, speakers, microphones, cameras, displays, etc.
- Intelligent software agents deployed across the network
 - whose function it is to
 - mine data, act on that data, observe trends, carry out tasks dynamically and adapt to their environment.
- Considerably more network traffic generated not so much by humans, but by these embedded devices and these intelligent software agents.

An Expanded Vision of the Future (cont)

- Large collections of self-organizing, independent yet cooperative adaptive systems that can operate in unpredictable environments
- Vast, fast networks.
- Huge amounts of information flashing across these global networks instantaneously, with this information undergoing enormous processing and informing the sophisticated decision support and control systems of our society.

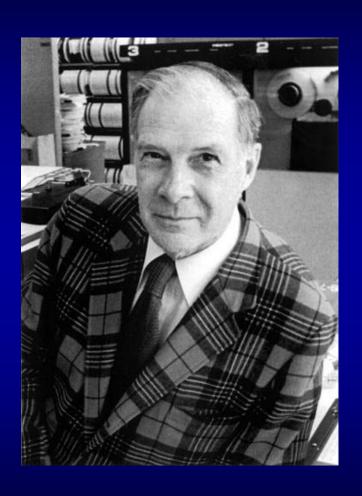
The Internet will essentially be a pervasive global nervous system.

6. My Five Golden Guidelines for Research

My Five Golden Guidelines to Research

- 1. Conduct the 100-year test.
- 2. Don't fall in love with your model.
- 3. Beware of mindless simulation.
- 4. Understand your own results.
- 5. Look for "Gee, that's funny!"

Richard Hamming



"Why do so few scientists make significant contributions and so many are forgotten in the long run?"

"If you don't work on important problems, it's not likely that you'll do important work."

Richard W. Hamming, "You and Your Research", March 7, 1986.

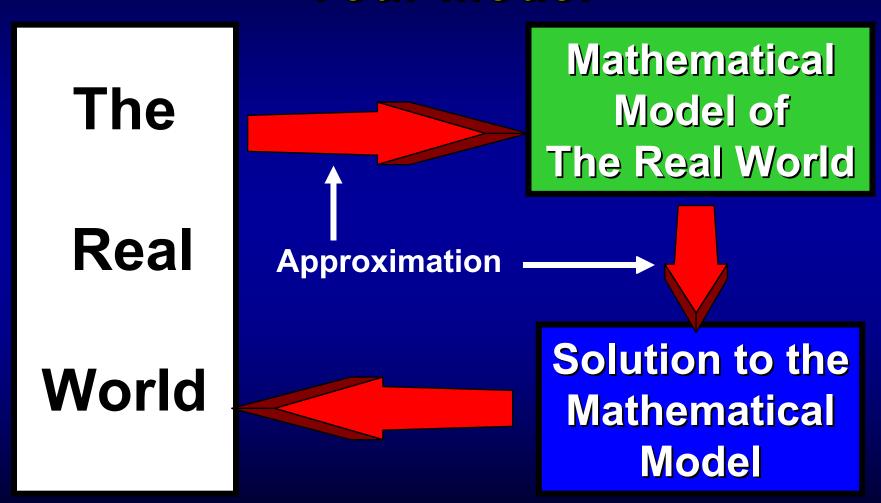
1. The 100 Year Test

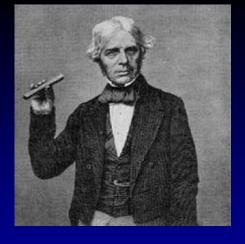
Hamming once asked me,

"What progress of today will be remembered 1000 years from now?"

Will your work be remembered 100 years from today?

2. But Don't Fall in Love With Your Model

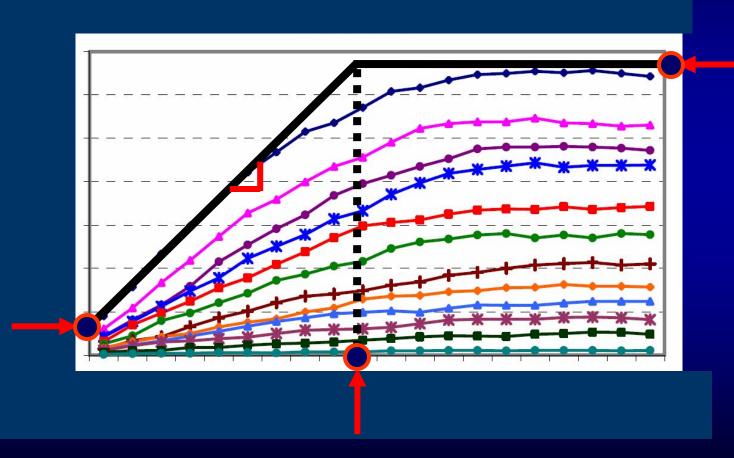




Michael Faraday

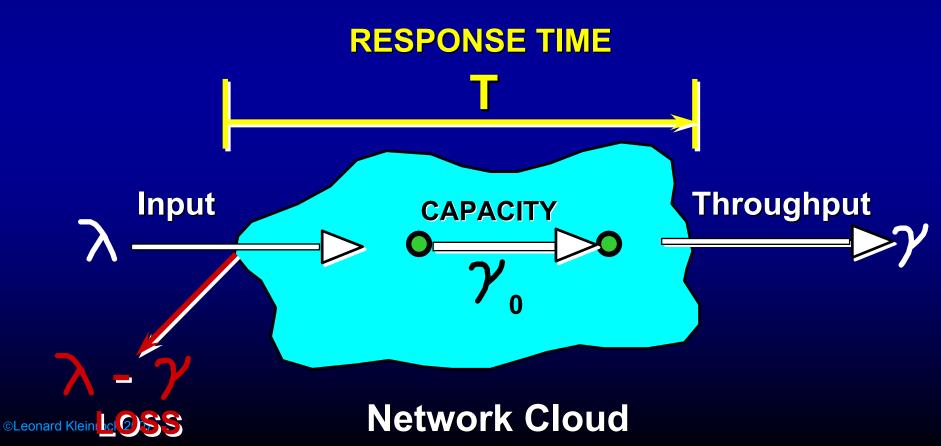
- "I could not imagine much progress by reading only, without experimental facts and trials ... I was never able to make a fact my own without seeing it. " (Faraday: 1827)
- Faraday performed in his brain the work of a great mathematician without using a single mathematical formula" (Hermann von Helmholtz: April 5, 1881)

3. Beware of Mindless Simulation Ask the Obvious Questions



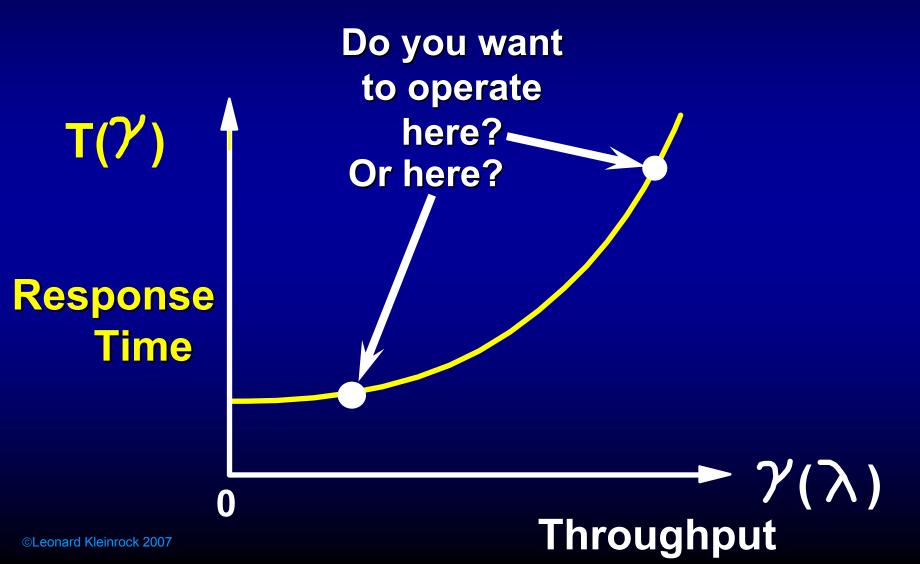
4. Understand Your Own Results

Response Time Throughput Loss



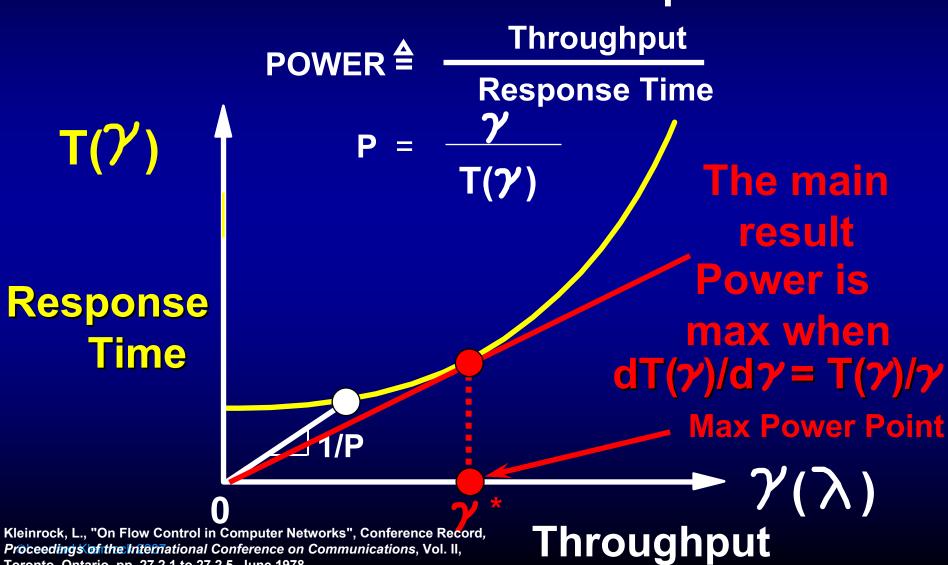
Response Time vs Throughput

Now let's ask a good question:



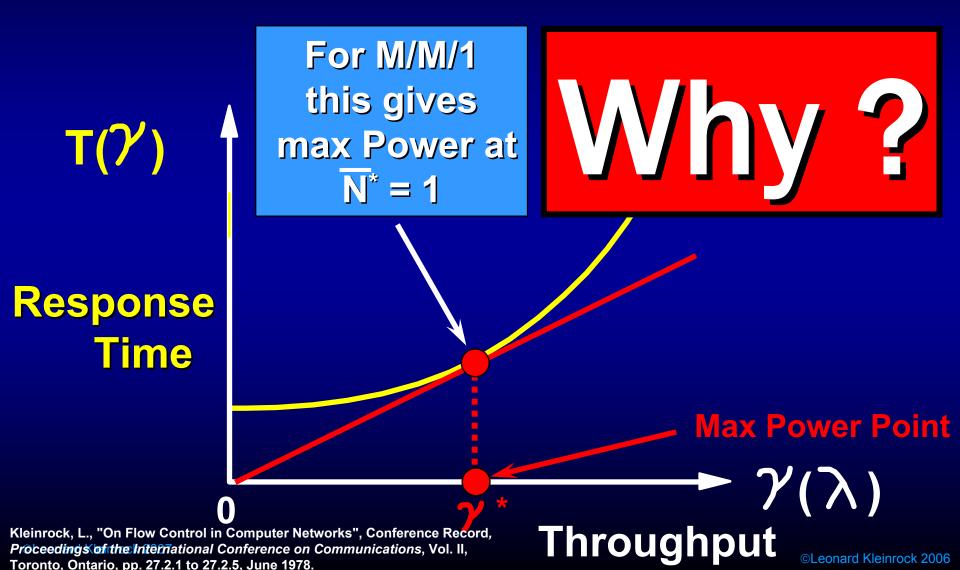
4. Understand Your Own Results

Let me define a new metric of performance:

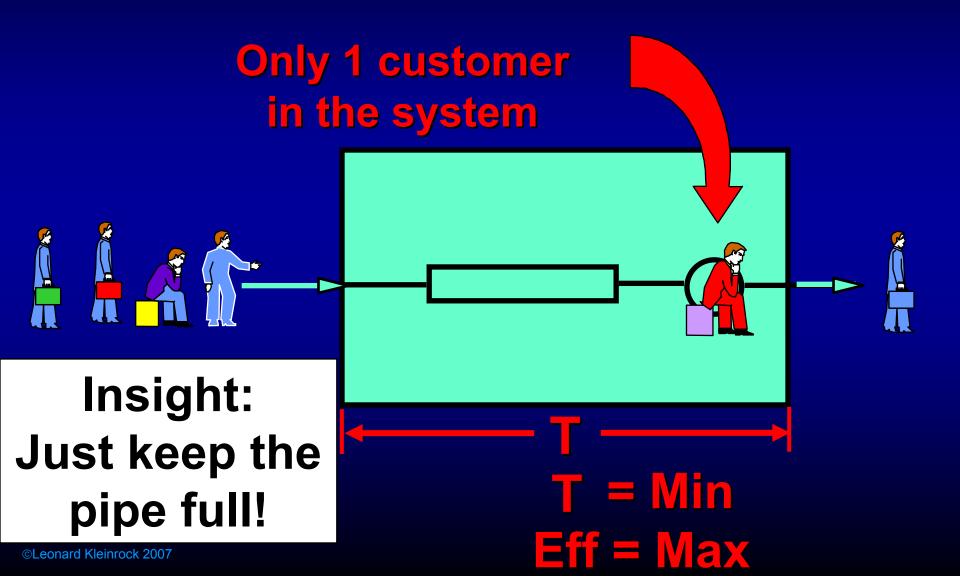


Toronto, Ontario, pp. 27.2.1 to 27.2.5, June 1978.

4. Understand Your Own Results Let's Dig Deeper on Understanding



4. Understand Your Own Results Use Your Intuition



4. Understand Your Own Results

- Our intuition says put exactly one person in the queueing system
 - This was from "deterministic" reasoning.
- We can't actually do that in general
- BUT our earlier result said that we should adjust the system to achieve an average of one person in the queueing system, i.e.,

At Max Power

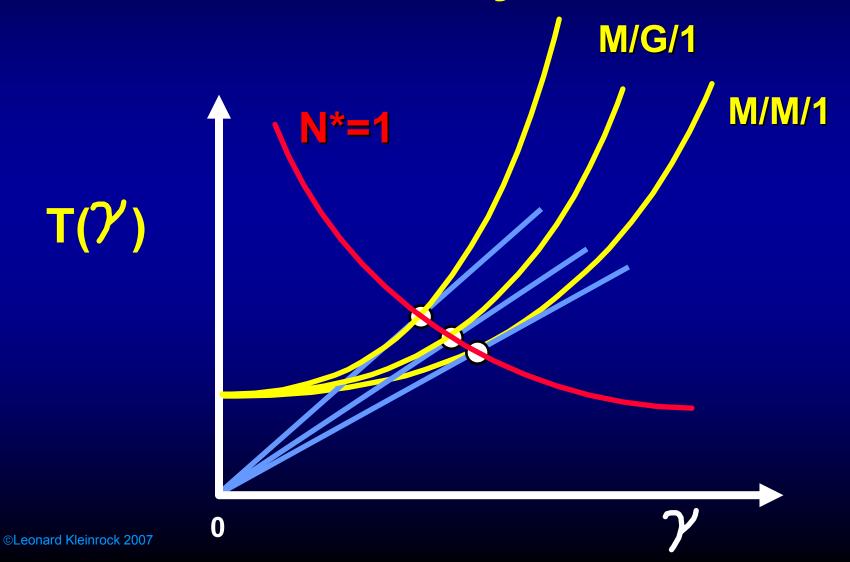
N* = 1

for M/M/1

Gee, that's funny!

5. Gee, that's funny!

5. Gee, that's funny! What can we say for M/G/1?



More on Modeling

- Moving the frontier is tough (we mislead our students)
- Once you do it, you will be able to repeat it (students don't believe us)
- Teach your students to understand their results!
- Generalization usually comes when you can see the simplicity of a solution
- Keep your interest in related areas, areas where something might happen.



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